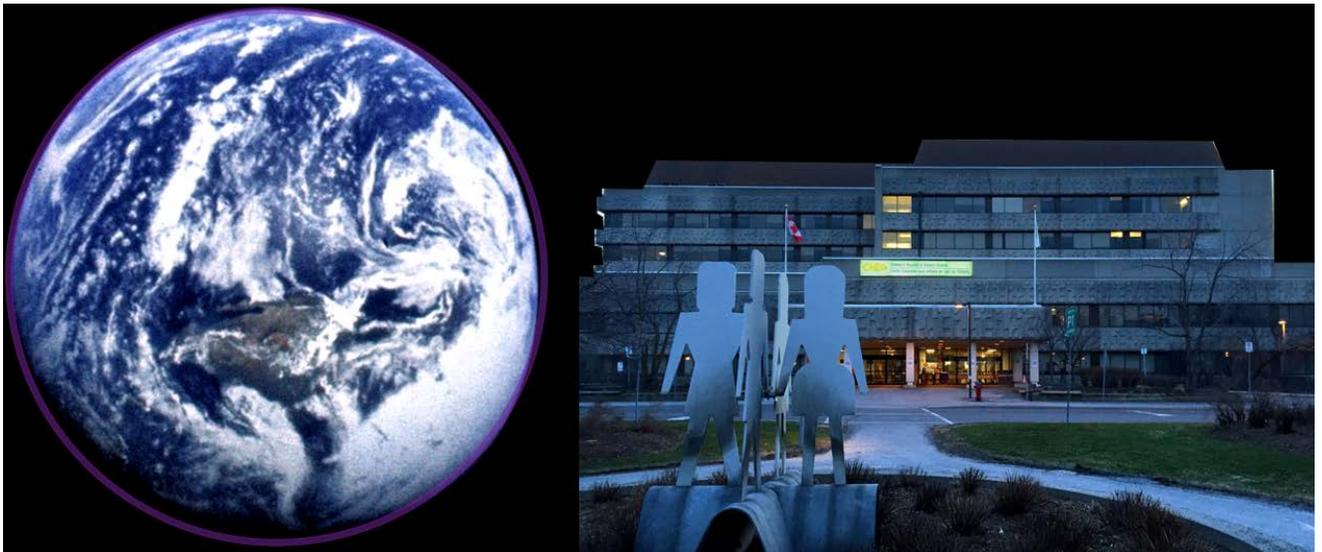




CONSERVATION AND DEMAND ENERGY MANAGEMENT PLAN

CHILDREN'S HOSPITAL OF EASTERN ONTARIO

June 2021



OUR VISION

"Best Life for every child and youth"

OUR MISSION

"We provide exceptional care and advance how children, youth and families obtain it through partnership, research and education"

Prepared by: Faizal Sudoollah., P. Eng

Table of Contents

A. EXECUTIVE SUMMARY.....	2
B. INTRODUCTION	2
CHEO.....	2
CTC.....	3
OHSC.....	4
C. HISTORICAL ENERGY USE	5
Thermal Energy	5
Electrical	6
Water.....	7
D. ENERGY CONSERVATION PLAN	8
Baseline Energy Performance	9
Identifying Potential Conservation Opportunities	9
Implementing Improvement Measures	9
Planned Projects over the next few years.....	10
Evaluating the Plan and Measuring Results	13
APPENDIX A	157
APPENDIX B	20
APPENDIX C	23

A. EXECUTIVE SUMMARY

The Ontario Regulation 507/18 (formerly 397/11) was established to help public agencies better understand their energy usage, develop conservation plans to guide energy savings and demonstrate government leadership in conservation. This report fulfils the reporting requirements of the Energy Reporting and Conservation and demand Management Plans, Ontario Regulation 507/18 providing the Hospital with a framework to support continued energy, sustainability and green initiatives within the built environment as well as operations and programs. Implementation of all initiatives will be subject to future budget approvals.

B. INTRODUCTION

The Energy Reporting and Conservation and Demand Energy Management Plans was undertaken to respond to the Green Energy Act, Ontario Regulation 397/11 made under the Green Energy Act, 2009 and published on August 25, 2011. The O. Reg 397/11 was later replaced with the Ontario regulation 507/18 and published on December 14, 2018, requiring all public agencies to prepare an Energy Reporting and Conservation and Demand Management Plans.

The energy conservation and demand management plan is composed of two parts as follows:

1. A summary of the public agency's annual energy consumption and greenhouse gas emissions for its operations.
2. A description of previous, current and proposed measures for conserving and otherwise reducing the amount of energy consumed by the public agency's operations and for managing the public agency's demand for energy, including a forecast of the expected results of current and proposed measures.

The overall goal of the Children's Hospital of Eastern Ontario (CHEO) Conservation and Demand Energy Management Plan is to promote responsible stewardship of natural resources. This is desirable on several fronts;

- Reducing CHEO's operating expenses from lower utility bills
- Conserving a finite resource – fossil fuels
- Limiting the environmental impact from greenhouse gas emissions (CO₂)

CHEO

CHEO was conceived in the late 1960's and opened its doors to the Eastern Ontario and Western Quebec communities in May 1974. It was planned prior to the 1973 oil crisis when energy prices were low relative to today's scenario. Building Codes and Canadian Standards Association (CSA) standards related specifically to healthcare have moved forward significantly in the last 40 years to reflect the new reality of higher energy costs such that a 'new' CHEO if built today would be a more energy efficient lower cost facility to operate. CHEO is continually striving to improve its energy performance against a backdrop of energy costs escalating ahead of general inflationary trends.

The CHEO complex together with the CHEO Research Institute comprises the following interconnected footprint of buildings and associated wings. See Table 1 below.

TABLE 1: CHEO, ASSOCIATED WINGS AND CHEO RESEARCH INSTITUTE FOOTPRINT (WITHOUT CTC).

Address	Use	Square Footage	Number of Stories	Built (yr.)
CHEO Main Building	Hospital	397,020	7	1974
Max Keeping Wing	Clinics, offices & labs	67,000	3	2002
Garry Cardiff Wing	PICU, NICU, ER, Clinics	85,200	3	2009
Research Institute 1	Offices & labs	30,000	3	1992
Research Institute 2	Clinics, offices & labs	33,630	4	2004
Total Area		612,850		

CTC

In 2016 CHEO amalgamated with the Ottawa Children Treatment Center (OCTC) under its portfolio. This added entity is now referred to the Children Treatment Centre (CTC). A 9,663 square foot extension was constructed in 2017. The CTC complex comprises the following interconnected footprint of buildings and associated wings. See Table 2 below.

TABLE 2: CTC FOOTPRINT.

Address	Use	Square Footage	Number of Stories	Built (yr.)
Children Treatment Center (CTC)	Treatment Center / School	31,921	1 + Penthouse (Mechanical room)	1973
	Administrative Office	1,019		
	Workshop	1,019		
	CTC Annex (Treatment & Administrative)	9,663	1	2017
Total Area		43,621		

Total square footage for both CHEO and CTC = **656,451 sq. ft**

OHSC

The Ottawa Health Science Center site comprises CHEO, The Ottawa Hospital General Campus, The University of Ottawa School of Medicine. The site is bulk invoiced by Hydro Ottawa and is also invoiced for thermal energy from TransAlta Corporation. CHEO receives the invoices for Hydro, as well as Steam and Medium Temperature Hot Water (MTHW), pay for the invoices and then re-invoice all partners. A Technical Advisory Committee (TAC) with members from all partner's deal with common issues for the site. In 2011 the TAC committee had sub-metering installed to measure each partner's electricity consumption as well as their MTHW and steam consumption. They then engaged a third party, Comsatec, to collect data from all meters, re-allocate losses and provide CHEO accounting with details to assist in invoicing all partners.

Most interval meters were not installed until mid-2011.

In 2015 the entire electrical vault was replaced in a new structure to allow for future expansion. This caused requirements for metering changes as well as reprogramming to provide accurate invoicing.

In addition, Comsatec also started collecting invoices from Utilities (Electricity, Water and Natural Gas) in 2015 to provide full audit capability on reporting. Refer to Appendices A to C along with Graphs A to B for details on monthly consumption from 2012 to 2019 for all energy commodities consumed at CHEO and CTC. Data provided in this report comes from Comsatec's Database.

CHEO and CTC spend around \$3.3M per year on utilities. Approximately 37% of that amount relates to thermal energy usage; steam and medium temperature hot water, 48% for Electricity and 15% for water. Refer to Table 3 for 2019 breakdown.

TABLE 3: 2018 ENERGY CONSUMPTION AND COSTS FOR CHEO & CTC

2019 Data for CHEO + CTC					
	Consumption		Cost	%	
Electricity	17,011,061	kWh	\$1,573,189	47.7%	} 37.4%
Hot Water	57,906	GJ	\$795,440	24.1%	
Steam	24,889	GJ	\$437,881	13.3%	
Water	110,671	M ³	\$488,857	14.8%	
Total (\$)			\$3,266,973		

C. HISTORICAL ENERGY USE

Thermal Energy

CHEO do not operate their own thermal energy plant. There are no boilers in the facility. All thermal energy (steam & medium temperature hot water) is purchased on a long term agreement from the TransAlta Corporation who own and operate a combined heat and power plant located adjacent to the CHEO building. The agreement with TransAlta runs until January 1, 2024. The facility is currently negotiating with TransAlta to extend the agreement for 5 years with an option of an additional 5 years until the end January 1, 2029. TransAlta have a contract with the Independent Electricity System Operator (IESO) to sell electrical energy from the plant into the Provincial grid.

(Note: TransAlta supplies thermal energy to all facilities on the Ottawa Health Sciences Corporation [OHSC] site comprising CHEO, The Ottawa Hospital General Campus; The University of Ottawa School of Medicine)

Steam is primarily used for sterilization and humidification. Medium temperature hot water (MTHW) is used for building heating systems and domestic hot water production. Appendix A provides the thermal energy consumption on a monthly basis for the periods 2012 to 2019, as well as Graphic A for illustration. Note that CHEO has all the data from 2012 onwards whereas the CTC only has data from 2016 onwards.

In 2019 Approximately 69.9% of thermal energy usage is MTHW and 30.1% is steam usage.

The monthly Steam Consumption for CHEO and CTC from 2012 to 2019 is presented in Table 4.

TABLE 4: CHEO + CTC STEAM CONSUMPTION (GJ).

	2012	2013	2014	2015	2016	2017	2018	2019
Jan	3,065	2,269	2,053	2,739	2,734	2,776	2,950	3,291
Feb	2,994	2,207	1,668	2,609	2,628	2,775	2,754	2,952
Mar	2,674	2,409	2,077	2,538	2,407	3,172	3,236	2,997
Apr	2,701	1,672	1,641	1,691	2,089	2,058	2,733	2,203
May	1,746	883	1,184	1,291	1,638	1,667	1,795	1,787
Jun	1,131	784	1,198	1,546	1,335	1,374	1,634	1,562
Jul	890	782	1,297	1,580	1,570	1,559	1,674	1,498
Aug	963	783	1,307	1,580	1,538	1,159	1,522	1,321
Sep	827	778	944	1,322	1,499	965	1,034	1,037
Oct	1,729	851	1,193	1,355	1,803	1,248	1,810	1,648
Nov	1,854	1,079	1,463	1,416	2,022	2,427	2,353	1,892
Dec	2,048	2,138	2,231	1,632	2,774	2,950	3,133	2,701
Total	22,622	16,635	18,256	21,299	24,037	24,130	26,628	24,889

Data from CTC is included in this table from 2016 onwards and increases the consumption by approximately 3,000 GJ per year. In addition, steam consumption at CHEO also increased from 2015 as well.

The total Medium Temperature Hot Water (MTHW) consumption for CHEO from 2012 to 2019 is presented in Table 5 (Note that CTC does not consume MTHW).

TABLE 5: CHEO MTHW (GJ)

	2012	2013	2014	2015	2016	2017	2018	2019
Jan	6,052	6,216	6,926	8,038	6,382	5,989	8,308	9,299
Feb	4,341	5,410	5,370	8,106	6,195	5,483	6,138	7,256
Mar	3,778	4,336	5,240	5,073	4,844	6,268	5,494	5,611
Apr	3,025	3,349	3,636	3,220	3,870	3,664	4,509	3,895
May	3,573	3,218	3,211	2,939	3,073	3,751	3,473	3,579
Jun	3,138	3,102	2,594	2,728	2,805	3,409	3,295	3,432
Jul	2,863	2,926	2,601	2,611	3,009	3,342	3,055	3,186
Aug	3,011	3,011	2,708	2,628	3,015	3,463	2,986	3,562
Sep	2,989	3,349	2,679	2,634	3,013	3,109	3,202	3,615
Oct	2,990	3,462	3,036	3,459	3,504	3,838	4,147	3,418
Nov	3,974	4,127	3,980	1,394	3,671	5,058	6,161	5,115
Dec	5,426	6,262	5,087	4,113	6,109	8,308	8,004	5,938
Total	45,160	48,768	47,068	46,943	49,490	55,682	58,772	57,906

Consumption for MTHW has increased since 2016. This in part is anticipated to be related to weather conditions. Future reports will include degree days which should provide a better representation on energy consumption.

Electrical

Electricity is purchased at high voltage from Ottawa Hydro. Consumption patterns and totals for the period 2012 to 2019 are shown in Table 6. Appendix B presents all of the data as well as Graphic B for illustration.

Note that CTC's consumption was added as of January 2016. CTC's annual consumption is approximately 350,000 kWh/yr.

The data indicates that energy conservation measures since 2012 have been successful in that the total consumption in 2019 which includes CTC is still lower than the 2012 consumption. The data also shows a steady decline in consumption from 2012 until CTC was added.

TABLE 6: CHEO + CTC (KWH)

	2012	2013	2014	2015	2016	2017	2018	2019
Jan	1,282,696	1,304,008	1,281,895	1,305,070	1,306,435	1,290,476	1,315,060	1,380,834
Feb	1,203,249	1,189,589	1,155,596	1,189,832	1,223,205	1,164,931	1,167,000	1,207,446
Mar	1,331,266	1,276,256	1,222,978	1,290,868	1,310,778	1,290,565	1,270,760	1,263,195
Apr	1,265,894	1,266,113	1,222,978	1,256,870	1,339,360	1,268,850	1,240,135	1,233,708
May	1,591,917	1,541,848	1,468,458	1,526,802	1,504,414	1,447,875	1,570,262	1,397,579
Jun	1,690,998	1,620,206	1,609,567	1,558,493	1,605,800	1,633,898	1,638,895	1,580,785
Jul	1,833,593	1,870,903	1,688,614	1,803,032	1,830,419	1,818,617	1,925,108	1,917,471
Aug	1,843,811	1,726,335	1,659,318	1,745,174	1,896,675	1,754,644	1,941,630	1,759,113
Sep	1,539,833	1,488,006	1,500,280	1,639,010	1,605,885	1,663,979	1,674,817	1,528,158
Oct	1,389,029	1,394,948	1,377,582	1,289,684	1,362,568	1,459,561	1,364,541	1,298,185
Nov	1,264,274	1,221,872	1,292,689	1,226,504	1,240,758	1,301,308	1,228,627	1,209,765
Dec	1,279,224	1,262,398	1,292,689	1,223,018	1,266,170	1,282,759	1,266,565	1,234,822
Totals	17,515,784	17,162,482	16,772,644	17,054,355	17,492,467	17,377,462	17,603,400	17,011,062

Water

In 2015 Comsatec started collecting water usage data for CHEO. Refer to Appendix C for the break-down of the consumption per building. Table 7 below gives the total water consumption for CHEO.

TABLE 7: CHEO WATER CONSUMPTION (CUBIC METERS)

	2015	2016	2017	2018	2019
Jan	8,677	6,085	5,551	3,354	2,963
Feb	7,637	5,597	5,203	3,035	6,871
Mar	8,439	6,485	9,231	3,252	7,128
Apr	10,890	5,282	5,830	3,154	7,354
May	10,078	6,798	8,570	4,329	8,311
Jun	10,748	8,714	9,744	5,753	10,507
Jul	8,945	9,842	10,130	7,611	13,027
Aug	8,651	9,578	11,128	8,041	13,413
Sep	8,750	8,903	6,614	5,177	15,051
Oct	6,889	6,808	5,356	6,743	9,534
Nov	6,213	6,248	3,946	3,425	8,584
Dec	5,737	5,685	5,075	2,823	7,928
Totals	101,654	86,025	86,378	56,697	110,671*

Note*: Our main incoming water meter was found to be defective in early 2019. Therefore, take note that the water consumption numbers for 2018 are inaccurate and should have been in the range of 83,000 m3 based on the water consumption levels of 2016 and 2017.

In combining all energy components and converting energy units to a common MJ and then using a MJ per area of building (square feet) a clear energy reduction is seen from 2012 to 2014. Then the added CTC load in 2016 increases the MJ/ft2. (See Table 8.)

TABLE 8: ENERGY INTENSITY AND METRICS

	Thermal		Electrical			Total MJ	Total MJ/ft ²
	Total MJ/YR	MJ/ft ²	Total KWh/YR	eMJ/YR	MJ/ft ²		
2012	67,782,000	110.60	17,515,784	63,056,822	102.89	130,838,822	213.50
2013	65,403,000	106.72	17,132,482	61,676,935	100.64	127,079,935	207.37
2014	65,324,000	106.59	16,772,644	60,381,518	98.53	125,705,518	205.12
2015	68,242,000	111.36	17,054,355	61,395,678	100.18	129,637,678	211.54
2016	73,527,000	113.68	17,384,682	62,584,856	96.76	136,111,856	210.44
2017	79,812,000	121.58	17,270,385	62,173,388	94.71	141,985,388	216.29
2018	85,400,000	130.09	17,494,932	62,981,755	95.94	148,381,755	226.04
2019	82,795,000	126.13	17,011,062	61,239,823	93.29	144,034,823	219.41
<p><i>Where the total square footage used in this table are:</i> 2012 to 2016 = 612,830 ft² CHEO 2016 to 2017 = 646,788 ft² CHEO + CTC 2017 to 2019 = 656,451 ft² CHEO + CTC + CTC Annex <i>Converting factor used:</i> 1 MJ = 0.277777778 KWh</p>							

With the addition of CTC the thermal energy consumption has increased. The consumption data are however not weather compensated using degree day information.

D. ENERGY CONSERVATION PLAN

CHEO's conservation plan is made up of four key elements:

- Baseline Energy Performance
- Identifying Potential Conservation Opportunities
- Implementing Improvement Measures
- Evaluating the Plan and Measuring Results

Baseline Energy Performance

CHEO is a 40 year old facility and over 2/3rds (~400,000 ft²) of its space is original construction. Conceived and built in a time when energy was relatively cheap (pre-1973 oil crisis) it has by modern standards an inefficient building envelope.

CHEO needs to benchmark its energy consumption with similar vintage hospitals to plan for future energy saving initiatives. For the purpose of this plan 2011 to 2013 data will be used to establish baselines for thermal and electrical energy performance. See Table 4, 5 and 5 in the above section

Comsatec is monitoring CHEO's consumption and plans to incorporate degree days to normalize data within the next 2 years.

Identifying Potential Conservation Opportunities

Identifying conservation opportunities continues to be a continuous performance improvement objective. CHEO has an active 'Green Team' drawn from all departments of the hospital which meet regularly to develop ideas and actions for reducing the environmental impact of the hospital and acting in a more sustainable manner.

Each year the Conservation Plan will be updated with the prioritized projects approved using CHEO's capital infrastructure planning process. Many such opportunities exist to reduce the environmental impact of CHEO's operation as the examples below illustrate.

Implementing Improvement Measures

Since 2014, CHEO has completed the following projects:

- Renovation of an inpatient unit with replacement of 5 VAV boxes incorporating DDC control systems
- Total renovation of the 3rd floor daycare surgery suite (~\$10M) which included replacing all the lighting systems and HVAC controls.
- Replacement of thermal heat wheel recovery systems on 2 of the 8 main air handling systems (100% fresh air)
- Ongoing lighting conversion to LED and successfully participating in Ottawa Hydro incentives program.
- Replacement of a high energy use 1997 Magnetic Resonance Imaging (MRI) diagnostic machine which has an anticipated electrical energy saving of 10-15% in 2015.
- Undertaking a long range Master Plan for the CHEO site over a 5 to 20 year timeframe. This plan will include the adaptation; replacement and upgrading of the existing building portfolio balanced against emerging demographic trends in pediatric medicine in the Eastern Ontario catchment area served by CHEO. Energy efficiency and operating costs of the facilities will be a key component of the plan.

- Incorporate within our procurement processes evaluation of carbon and/or Green impact analysis.
- Replacement of the Electrical Vault for the Smyth Site (vault is used by CHEO, TOH, University of Ottawa and Ottawa Children's Treatment Centre) completed in 2015.
- Annual roofing replacement. When roof replacement occurs the facility automatically increases membrane insulation on roofing systems.
- Code compliancy, replaced all steam pressure relief valves (PRV's)
- High Pressure Flash Tank has been venting low pressure steam to atmosphere for over 20 years. A heat exchanger was installed and this low pressure steam is now pre-heating domestic cold water intake. This is reducing use of Medium Temperature Hot water.
- CHEO introduced a distributed Siemens Apogee DDC building management system in 1991 which is progressively replacing the original pneumatic controls systems throughout the building. Every renovation or remodeling project incorporates replacement of the pneumatic controls. Approximately 1/3rd of the original 1974 building has been completed. All the newer building additions are fully DDC such that overall approximately **65%** of the facility has DDC controls. Increasing penetration of DDC into the older HVAC systems will be a priority for the hospital.

Planned Projects over the next few years

As a part of the Green Program, all the systems throughout the hospital buildings will be subjected to evaluations, which eventually lead to the re-engineering and optimization of the system. Facilities primary initiatives for short term (less than a 1year), medium terms (1-2years) and long term (2-5 years) planning include the following:

Short term (on-going)

1. Avoid simultaneous heating and cooling, summer SAT reset from 14C to 16C)
 - Reset supply air temperature at the air handling unit (AHU) from 14C to 16C and the AHU will be composed of a new control sequence base on Enthalpy.
2. Bypass around the heating and cooling coils to remove seasonal pressure drop in AHUs.
 - Duct by pass complete with automated dampers removing pressure differential across coils (Heating/Cooling) depending on winter/summer operation as well as a bypass on the heat recovery wheel for the shoulder season. The fan horse power will be reduced significantly resulting in lower power consumption
3. Shut down all steam humidification system during the summer period (mid-April to mid-Oct)
 - During the spring, summer and fall all the humidification system will be offline. This means the steam header inside the air handling units will not contribute unwanted heat.

4. Global adjustment and Demand response initiatives (5 peaks load shedding coincidentally with IESO) load shedding 550 KW reduction for one hour. See Graph 1 on page 14 for results.
 - The CHEO campus will coincidentally reduce demand (power) during the 5 Ontario demand peaks.
5. Control sequence optimization; Heating system, cooling system, AHU system, chillers COP.
 - Continuous dialogue/implementation with Instrumentation dept to refine and develop innovative control sequence strategy.
6. Parking and street lighting retrofit from HID to Smart LED
 - New LED light will improve the light quality, lower maintenance, reduce power consumption.
7. Cooling tower DCW evaporation grant
 - Pursue City of Ottawa waste water exemption for the evaporation for cooling tower water.
 -

Medium terms (1-5years) See Table 9 for more details on page 15

8. Variable frequency drives in all Fans, pumps and cooling towers
 - All fans, pumps, cooling towers will be upgraded with the latest innovative technology with variable speed drive, controls and remote monitoring. This will allow for more precise control and increase energy saving and reduce maintenance (wear and tears) and allow for predictive maintenance.
9. New Metering infrastructure, DCW, DHW, circuit metering for Electricity of major equipment, Htg and clg meters on each buildings.
 - Install revenue grade digital meters, circuit metering, magflow, turbine, wireless/hardwire electricity meter etc for measuring and verification purposes. Allowing for future programs such as social engagement between dept to achieve energy target and positive feedback.
10. Global adjustment and Demand response initiatives (5 peaks load shedding coincidentally with IESO); automate the GA system for load shedding 500KW reduction for one hour. See Graph 1 on page 14 for results.
 - The CHEO campus on an annual basis will continue to improve the GA peak demand initiative coincidentally with the 5 Ontario demand peaks.

Medium terms (1-5years) Cont'd

11. Primary and secondary Corridors, stairwell lighting and all mechanical rooms upgrade to smart LED.
 - T8 re-lamping to LED will be gradually implemented improving the quality of lighting and maintenance and energy reduction at CHEO.
12. Installation of more efficient water fixtures and low flush touchless fixtures in office space and none clinical area
13. CHEO or OHSC; GA/DR3 Peak shaving initiatives (fully funded by 3rd party with a 50/50% split benefit over 10yrs) or installed ice bank for load shedding as well as an emergency back-up, gen set option, battery bank.
14. Pilot a Smart Intelligent Building Auditor (SIBA), Lighting and building automation system integration, Kitchen lighting retrofit

Long term (10-15 years)

- Re-engineering of HVAC systems
- Re-engineering of heated/chilled water systems
- Cont'd Installation of more efficient water fixtures and low flush touchless fixtures in office space and none clinical area
- Replacement of old equipment with more efficient ones
- Addition of energy recovery systems wherever beneficial
- Business continuity plan and address point of failure.
- Addressed deferred maintenance such as cooling towers, chillers, pumps, AHUs and other MNE infrastructure for the next 20 yrs
- System control optimization and re-commissioning of the entire buildings.

Deep energy retrofits/back-fits refer to projects that reduce a building's energy consumption by 40% or more, and thus represent the CHEO most aggressive energy reducing initiative. These projects form the major part of the Eco Prosperity Plan. The scope of these projects includes the re-commissioning of the entire building. The following is a summary of the short, medium and long term energy interventions.

Other measures that are in the process to be implemented with more modern and more efficient system.

- 1) Replacement of 5 walk-in coolers
 - These have been running water to drain for past 45 years
 - Planning to have the design self-ready by end of 2019-2020 Fiscal year.
- 2) Medical Air System and Dryer replacement
 - Triplex system replaced with newer technology
- 3) Elevator Replacement program

- Replacing all elevators with open source systems
- 4) Air Handler Upgrades
 - VFD upgrades 7 & 8 air handlers (expected up to 50% savings)
 - 5) Replacing Catheterization Laboratory and Interventional Suite
 - 6) CTC Conversion to LED throughout their Facility
 - 7) Max Keeping Wing conversion to LED
 - 8) Steam trap audit

Evaluating the Plan and Measuring Results

CHEO will continue to provide the Energy consumption profiles and will track their Greenhouse Gas Emissions. Additionally CHEO will strive to set reporting processes on:

- Current and proposed measures conserving, reducing, and managing demand for energy
- Annually update current and proposed measures and targeted results
- Report on improvement initiatives with corresponding results

CHEO is committed to ensure the “Plan” continues to evolve and improve over the next five years. The Master Planning exercise currently being undertaken will provide the needed foundation to plan all “buildings” for the future and their related energy consumption

Result of our Global adjustment initiative and our commitment to address increasing cost of utility and energy waste.

We are committed as an organization to minimize our electrical peak when it coincides with Ontario’s provincial electrical peak.

This program will allow CHEO to generate significant electrical cost savings. We are currently monitoring the Ontario Electricity peak and executing demand peak reductions accordingly, without impacting comfort or use of space.

The top 5 peaks of Ontario, over the year determine our electrical rate and therefore bills. When we help Ontario reduce their peak, we also reduce our share of the cost to Ontario, hence share in the electrical cost savings for Ontario through this effort.

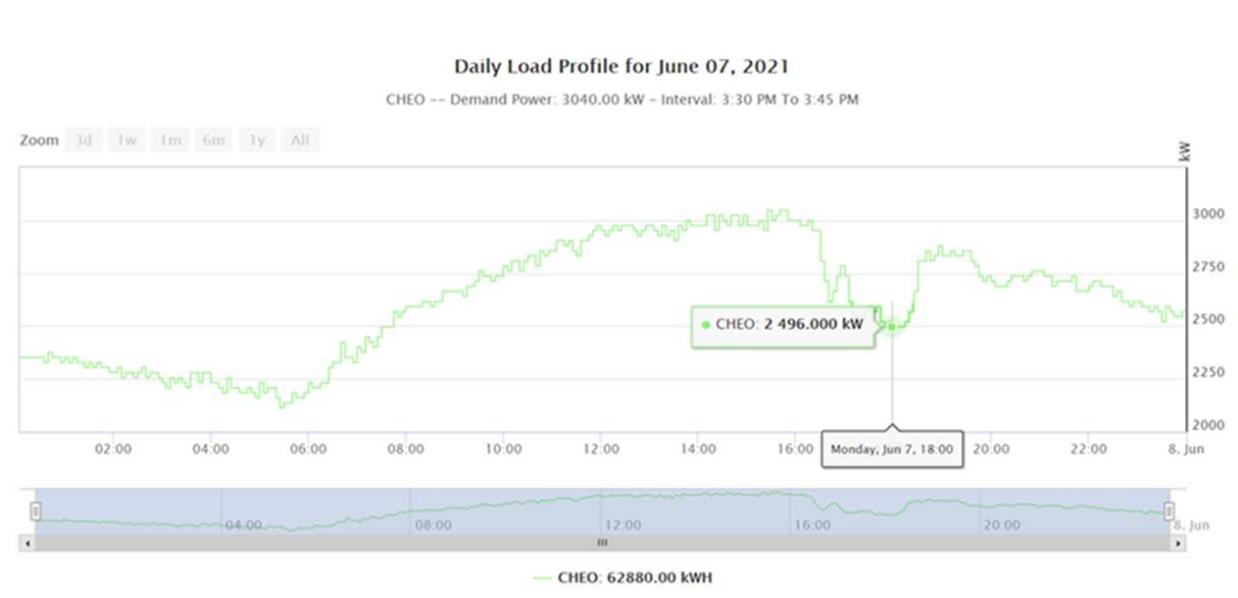
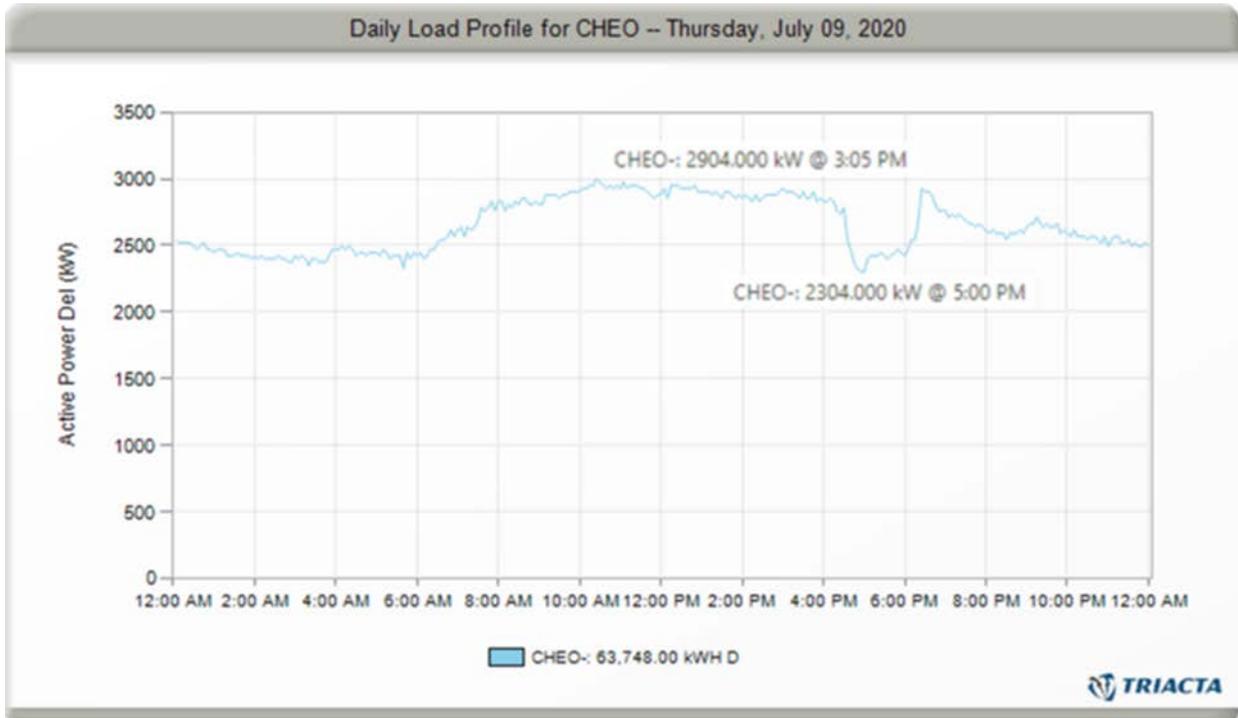
This year’s target 2020 is a 200kW reduction, for a duration of one-hour, coincident with Ontario’s 5 peaks.

So far, we have doubled and then tripled this target. Below is the result of this measure on July 09, 2020 at 5Pm.

This peak demand reduction is about 20% over the one hour. In other words, we reduced our power consumption to the equivalent of 600 homes, over this period.

The target of a 200KW reduction represent a saving to CHEO of \$120,000 annually.

Graph 1: Global Adjustment Initiatives at CHEO. RESEULTS



CHEO, Facilities and Planning

FISCAL YEAR

Table 3.2 : Actual-Energy Consumption and Costs, CO2 EMISSIONS

RESULT ACHEIVED

DATA ENTRY
FORMULAS

	Actual				PROJECTION			
	2017/18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Total floor area [m2]	61,008	61,008	61,008	61,008	61,008	61,008	61,008	61,008
Total Energy Consumption [GJ]	174,490	183,417	170,897	160,998	155,246	148,129	136,195	124,122
Total GHG Emission [tonnes CO2 eq]	6,339	6,746	6,268	5,849	5,622	5,348	4,845	4,378
2. "Scope 2" Emissions								
[Indirect emissions created on behalf of the entity]								
Utilities								
3.1 Electricity								
Electricity Consumption [kWh]	17,384,311	17,702,055	16,594,068	16,018,066	15,568,066	14,968,066	14,268,066	13,268,066
Electricity Consumption [GJ]	62,584	63,727	59,739	57,665	56,045	53,885	51,365	47,765
GHG Emissions Total CO2 eq [tonnes]	695	708	664	641	623	599	571	531
3.2 Domestic Water-Associated Consumption								
Water Consumption [m3]	86,378	56,697	115,363	110,107	106,804	103,600	100,492	97,477
Electricity Consumption (City of Ottawa) [kWh]	30,664	20,127	39,288	39,088	37,915	36,778	35,675	34,604
Diesel Consumption (City of Ottawa) [L]	371	244	476	473	459	445	432	419
Electricity/Diesel Consumption [GJ]	125	82	160	159	154	150	145	141
GHG Emissions Total CO2 eq [tonnes]	2	1	3	1	1	1	1	1
3.3 Miscellaneous Source: Steam from Natural Gas								
Steam & MTHW Consumption [GJ]	79,812	85,400	79,253	73,666	70,719	67,183	60,465	54,419
Natural Gas Required Energy Consumption [m3]	2,965,814	3,173,464	2,945,041	2,737,428	2,627,931	2,496,535	2,246,881	2,022,193
Equivalent Energy Consumption [GJ]	111,782	119,608	110,999	103,174	99,047	94,094	84,685	76,216
GHG Emissions CO2 [tonnes]	5,608	6,001	5,569	5,176	4,969	4,721	4,249	3,824
CH4 [tonnes CO2 eq]	2.30	2.47	2.29	2.13	2.04	1.94	1.75	1.57
N2O [tonnes CO2 eq]	30.34	32.46	30.13	28.00	26.88	25.54	22.99	20.69
Total CO2 eq [tonnes]	5,641	6,036	5,601	5,207	4,998	4,748	4,274	3,846
Indirect Emissions TOTAL								
Equivalent Energy Consumption [GJ]	174,700	183,627	171,159	161,260	155,508	148,391	136,457	124,384
GHG Emissions CO2 [tonnes]	6,339	6,761	6,288	5,868	5,642	5,368	4,865	4,398

Prepared by: Faizal Sudoollah., P. Eng

Verified by: Trevor Stewart., P. Eng

15-Jun-21

APPENDIX A

Below is the thermal energy consumption data on a monthly basis for the periods 2015 to 2020, as well as Graphic A for illustration.

CHEO MEDIUM TEMPERATURE Hot Water (GJ)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
2015	8,038	8,106	5,073	3,220	2,939	2,728	2,611	2,628	2,634	3,459	1,394	4,113	46,943
2016	6,382	6,195	4,844	3,870	3,073	2,805	3,009	3,015	3,013	3,504	3,671	6,109	49,490
2017	5,989	5,483	6,268	3,664	3,751	3,409	3,342	3,463	3,109	3,838	5,058	8,308	55,682
2018	8,308	6,138	5,494	4,509	3,473	3,295	3,055	2,986	3,202	4,147	6,161	8,004	58,772
2019	9,299	7,256	5,611	3,895	3,579	3,432	3,186	3,562	3,615	3,418	5,115	5,938	57,906
2020	6,577	6,625	6,141	4,000	4,720	3,378	2,936	3,070	3,400	3,893	3,687	5,340	53,767

CHEO STEAM (GJ)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
2015	2,739	2,609	2,538	1,691	1,291	1,546	1,580	1,580	1,322	1,355	1,416	1,632	21,299
2016	2,283	2,210	2,015	1,826	1,469	1,236	1,529	1,526	1,432	1,555	1,727	2,333	21,141
2017	2,319	2,350	2,737	1,767	1,514	1,313	1,248	1,127	892	1,054	2,131	2,544	20,996
2018	2,544	2,416	2,882	2,415	1,621	1,468	1,511	1,513	790	1,680	2,185	2,904	23,929
2019	3,016	2,754	2,820	2,037	1,593	1,385	1,352	1,137	831	1,503	1,721	2,497	22,646
2020	3,072	2,542	2,415	2,425	2,021	681	685	653	640	1,060	1,690	2,245	20,129

CHEO TOTAL MEDIUM TEMPERATURE HOT WATER AND STEAM (GJ)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
2015	10,777	10,715	7,611	4,911	4,230	4,274	4,191	4,208	3,956	4,814	2,810	5,745	68,242
2016	8,665	8,405	6,859	5,696	4,542	4,041	4,538	4,541	4,445	5,059	5,398	8,442	70,631
2017	8,308	7,833	9,005	5,431	5,265	4,722	4,590	4,590	4,001	4,892	7,189	10,852	76,678
2018	10,852	8,554	8,376	6,924	5,094	4,763	4,566	4,499	3,992	5,827	8,346	10,908	82,701
2019	12,315	10,010	8,431	5,932	5,172	4,817	4,538	4,699	4,446	4,921	6,836	8,435	80,552
2020	9,649	9,167	8,556	6,425	6,741	4,059	3,621	3,723	4,040	4,953	5,377	7,585	73,896

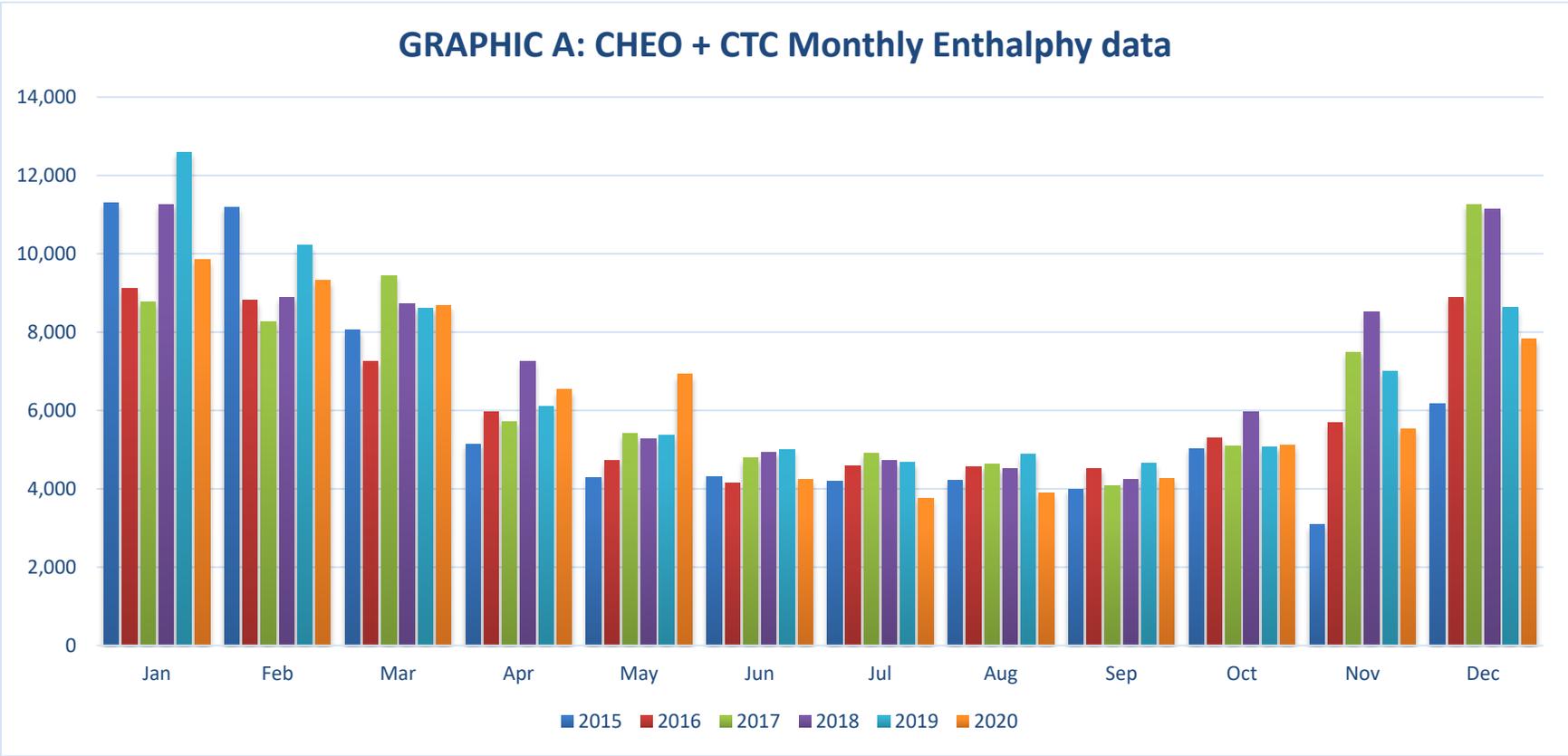
CTC STEAM (GJ)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
2015	533	472	439	234	58	28	6	3	37	220	290	416	2,736
2016	451	418	392	263	169	99	41	12	67	248	295	441	2,896
2017	457	425	435	291	153	61	311	32	73	194	296	406	3,134
2018	406	338	354	318	174	166	163	9	244	130	168	229	2,699
2019	275	198	177	166	194	177	146	184	206	145	171	204	2,243
2020	208	153	131	104	180	173	131	176	230	166	160	232	2,044

Total Enthalpy CHEO + CTC

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
2015	11,310	11,187	8,050	5,145	4,288	4,302	4,197	4,211	3,993	5,034	3,100	6,161	70,978
2016	9,116	8,823	7,251	5,959	4,711	4,140	4,579	4,553	4,512	5,307	5,693	8,883	73,527
2017	8,765	8,258	9,440	5,722	5,418	4,783	4,901	4,622	4,074	5,086	7,485	11,258	79,812
2018	11,258	8,892	8,730	7,242	5,268	4,929	4,729	4,508	4,236	5,957	8,514	11,137	85,400
2019	12,590	10,208	8,608	6,098	5,366	4,994	4,684	4,883	4,652	5,066	7,007	8,639	82,795
2020	9,857	9,320	8,687	6,529	6,921	4,232	3,752	3,899	4,270	5,119	5,537	7,817	75,940

GRAPHIC A: CHEO + CTC MONTHLY ENTHALPY DATA



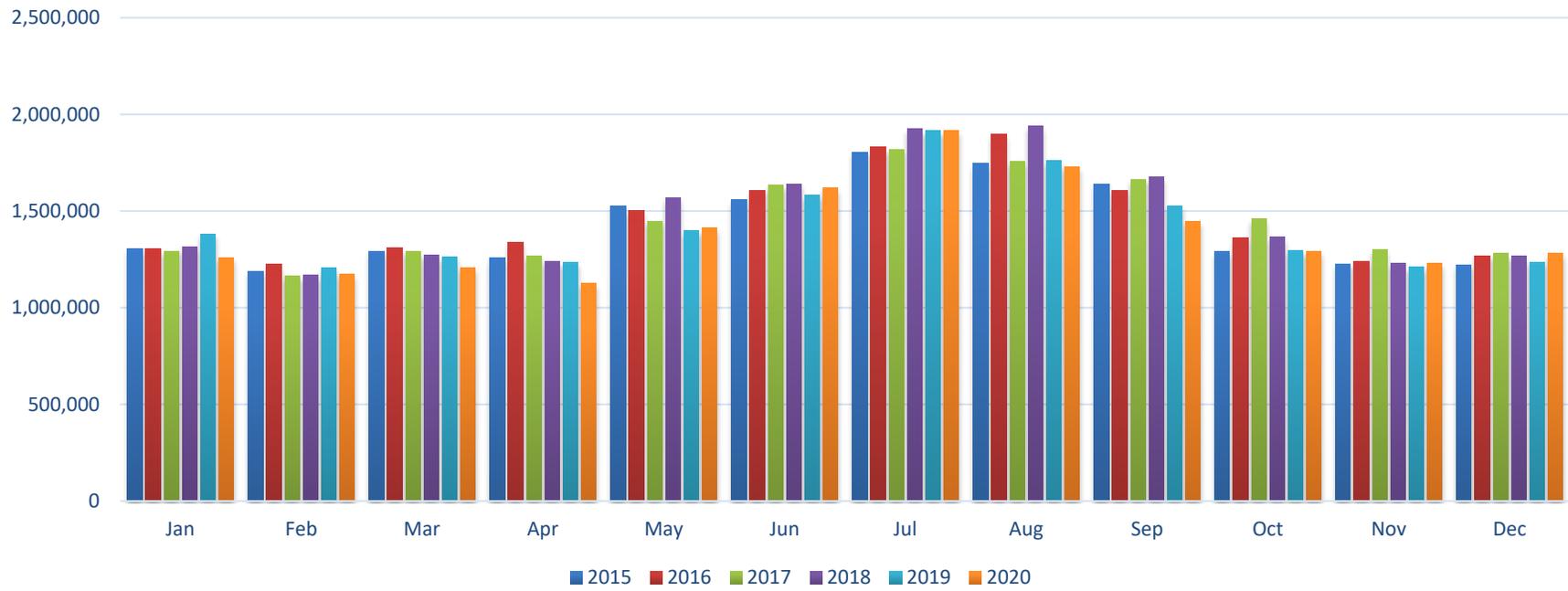
APPENDIX B

Below is the electricity consumption data for CHEO and CTC for the period 2015 to 2020. Graphic B illustrates the totals consumption for CHEO+CTC.

CHEO and CTC KWh

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
2015	1,305,070	1,189,832	1,290,868	1,256,870	1,526,802	1,558,493	1,803,032	1,745,174	1,639,010	1,289,684	1,226,504	1,223,018	17,054,355
2016	1,306,435	1,223,205	1,310,778	1,339,360	1,504,414	1,605,800	1,830,419	1,896,675	1,605,885	1,362,568	1,240,758	1,266,170	17,492,467
2017	1,290,476	1,164,931	1,290,565	1,268,850	1,447,875	1,633,898	1,818,617	1,754,644	1,663,979	1,459,561	1,301,308	1,282,759	17,377,463
2018	1,315,060	1,167,000	1,270,760	1,240,135	1,570,262	1,638,895	1,925,108	1,941,630	1,674,817	1,364,541	1,228,627	1,266,565	17,603,400
2019	1,380,834	1,207,446	1,263,195	1,233,708	1,397,579	1,580,785	1,917,471	1,759,113	1,528,158	1,298,185	1,209,765	1,234,822	17,011,062
2020	1,258,834	1,173,575	1,208,571	1,126,796	1,411,528	1,619,810	1,916,517	1,727,171	1,447,964	1,291,425	1,230,514	1,281,559	16,694,264

GRAPHIC B: CHEO AND CTC KWh



APPENDIX C- Below is the water usage data for all of CHEO buildings (or accounts).

BLDG Name		2015	2016	2017	2018	2019	2020	2021
CHEO 1	January	7,070	4,572	4,045	1,524	1,265	1,740	1,454
	February	6,080	4,165	3,809	1,346	1,319	1,938	1,690
	March	6,760	4,731	7,286	1,500	1,457	1,616	1,587
	April	9,150	3,896	4,236	1,398	1,560	850	1,978
	May	7,590	4,880	6,206	1,972	2,221	1,379	2,526
	June	8,447	6,162	7,039	2,496	4,133	6,378	
	July	6,242	7,326	7,187	3,933	6,096	5,462	
	August	6,001	6,419	7,848	4,586	5,906	7,569	
	September	6,103	6,243	3,799	2,725	5,055	6,463	
	October	4,954	4,790	2,801	2,931	3,526	5,911	
	November	4,628	4,560	2,038	1,688	2,983	3,457	
	December	4,306	4,086	1,667	1,338	2,184	2,586	
Total		77,331	61,830	57,961	27,437	37,705	45,349	9,235
		2015	2016	2017	2018	2019	2020	2021
Research I	January	200	100	100	120	119	98	54
	February	100	100	100	142	125	119	60
	March	200	200	197	144	122	88	57
	April	100	100	98	131	122	34	64
	May	100	100	126	154	128	40	173
	June	200	200	119	129	126	98	
	July	100	100	156	122	116	57	
	August	200	100	115	131	107	52	
	September	100	100	115	85	126	57	
	October	100	200	122	162	114	80	
	November	200	100	125	136	129	70	
	December	100	100	114	110	101	98	
Total		1,700	1,500	1,487	1,566	1,435	891	408

		2015	2016	2017	2018	2019	2020	2021
CHEO 2	January	0	454	353	402	338	445	449
	February	370	348	318	361	293	430	445
	March	314	373	423	395	363	429	457
	April	356	300	312	382	498	456	492
	May	1,123	415	485	442	530	533	546
	June	501	568	590	544	657	1,534	
	July	735	655	741	386	985	1,068	
	August	759	885	912	428	1,105	1,216	
	September	840	764	764	389	971	1,004	
	October	648	648	653	973	782	791	
	November	458	500	453	397	600	639	
	December	411	370	2,100	315	534	531	
Total		6,515	6,280	8,104	5,414	7,656	9,076	2,389

		2015	2016	2017	2018	2019	2020	2021
Max Keeping Wing	January	0	0	0	207	221	194	125
	February	0	0	0	199	227	238	158
	March	0	0	243	213	256	225	147
	April	0	0	202	214	257	99	158
	May	0	0	319	238	250	110	198
	June	0	0	334	256	240	266	
	July	0	0	275	469	212	126	
	August	0	0	246	450	200	114	
	September	0	0	250	306	240	135	
	October	0	0	237	472	240	145	
	November	0	0	227	246	252	149	
	December	0	0	205	208	206	146	
Total		0	0	2,538	3,478	2,801	1,947	786

		2015	2016	2017	2018	2019	2020	2021
Research II	January	117	109	113	111	97	215	181
	February	112	119	141	107	101	197	193
	March	115	131	137	114	156	195	184
	April	104	111	119	108	134	147	189
	May	140	148	166	192	143	168	220
	June	195	199	192	367	168	418	
	July	198	181	187	474	502	279	
	August	146	194	198	414	646	334	
	September	162	186	151	269	527	291	
	October	132	125	156	377	328	232	
	November	112	128	135	126	205	213	
	December	105	119	106	98	205	196	

Total		1,638	1,750	1,801	2,757	3,212	2,885	967
-------	--	-------	-------	-------	-------	-------	-------	-----

		2015	2016	2017	2018	2019	2020	2021
Garry Cardiff Wing	January	1,080	850	940	990	923	901	810
	February	975	865	835	880	1,010	974	819
	March	1,050	1,050	945	886	1,004	889	897
	April	1,180	875	863	921	899	706	1,106
	May	1,125	1,255	1,268	1,331	1,042	852	998
	June	1,405	1,585	1,470	1,961	1,542	2,440	
	July	1,670	1,580	1,584	2,227	1,753	1,386	
	August	1,545	1,980	1,809	2,032	2,133	1,659	
	September	1,545	1,610	1,535	1,403	1,482	1,030	
	October	1,055	1,045	1,387	1,828	1,014	766	
	November	815	960	968	832	886	678	
	December	815	1,010	883	754	1,120	271	

Total		14,260	14,665	14,487	16,045	14,808	12,552	4,630
-------	--	--------	--------	--------	--------	--------	--------	-------

	2015	2016	2017	2018	2019	2020	2021
January	0	0	0	0	0	3,570	3,418
February	0	0	0	0	3,796	3,597	3,477
March	0	0	0	0	3,770	3,558	3,461
April	0	0	0	0	3,884	3,396	3,556
May	0	0	0	0	3,997	3,593	3,645
June	0	0	0	0	3,641	7,450	
July	0	0	0	0	3,363	3,636	
August	0	0	0	0	3,316	3,544	
September	0	0	0	0	6,650	3,593	
October	0	0	0	0	3,530	3,598	
November	0	0	0	0	3,529	3,564	
December	0	0	0	0	3,578	3,600	
Total	0	0	0	0	43,054	46,699	17,557

GRAND TOTAL	2015	2016	2017	2018	2019	2020	2021
January	8,467	6,085	5,551	3,354	2,963	7,163	6,491
February	7,637	5,597	5,203	3,035	6,871	7,493	6,842
March	8,439	6,485	9,231	3,252	7,128	7,000	6,790
April	10,890	5,282	5,830	3,154	7,354	5,688	7,543
May	10,078	6,798	8,570	4,329	8,311	6,675	8,306
June	10,748	8,714	9,744	5,753	10,507	18,584	0
July	8,945	9,842	10,130	7,611	13,027	12,014	0
August	8,651	9,578	11,128	8,041	13,413	14,488	0
September	8,750	8,903	6,614	5,177	15,051	12,573	0
October	6,889	6,808	5,356	6,743	9,534	11,523	0
November	6,213	6,248	3,946	3,425	8,584	8,770	0
December	5,737	5,685	5,075	2,823	7,928	7,428	0
Grand Total	101,444	86,025	86,378	56,697	110,671	119,399	35,972